Managing the Federal IT Portfolio

2005 Defense Procurement and Acquisition Policy

E-Business Conference

**Federal Government among the largest users of IT – $65B annual spend (FY06)**

Goals
- Application of best practices to achieve increases in productivity
- Benefits of IT investments far outweigh costs
- Citizens and government decision makers can find information easily and securely

"In concert with the four other management agenda goals, E-government is transforming our agencies and producing results by providing improved services."

Clay Johnson III, Deputy Director for Management for OMB

- Driving Results & Productivity Growth
- Controlling IT Costs
- Implementing E-Gov Act of 2002
- Improving Cyber-Security
- Building an Effective IT Workforce

PMA Scorecard

May 25, 2005
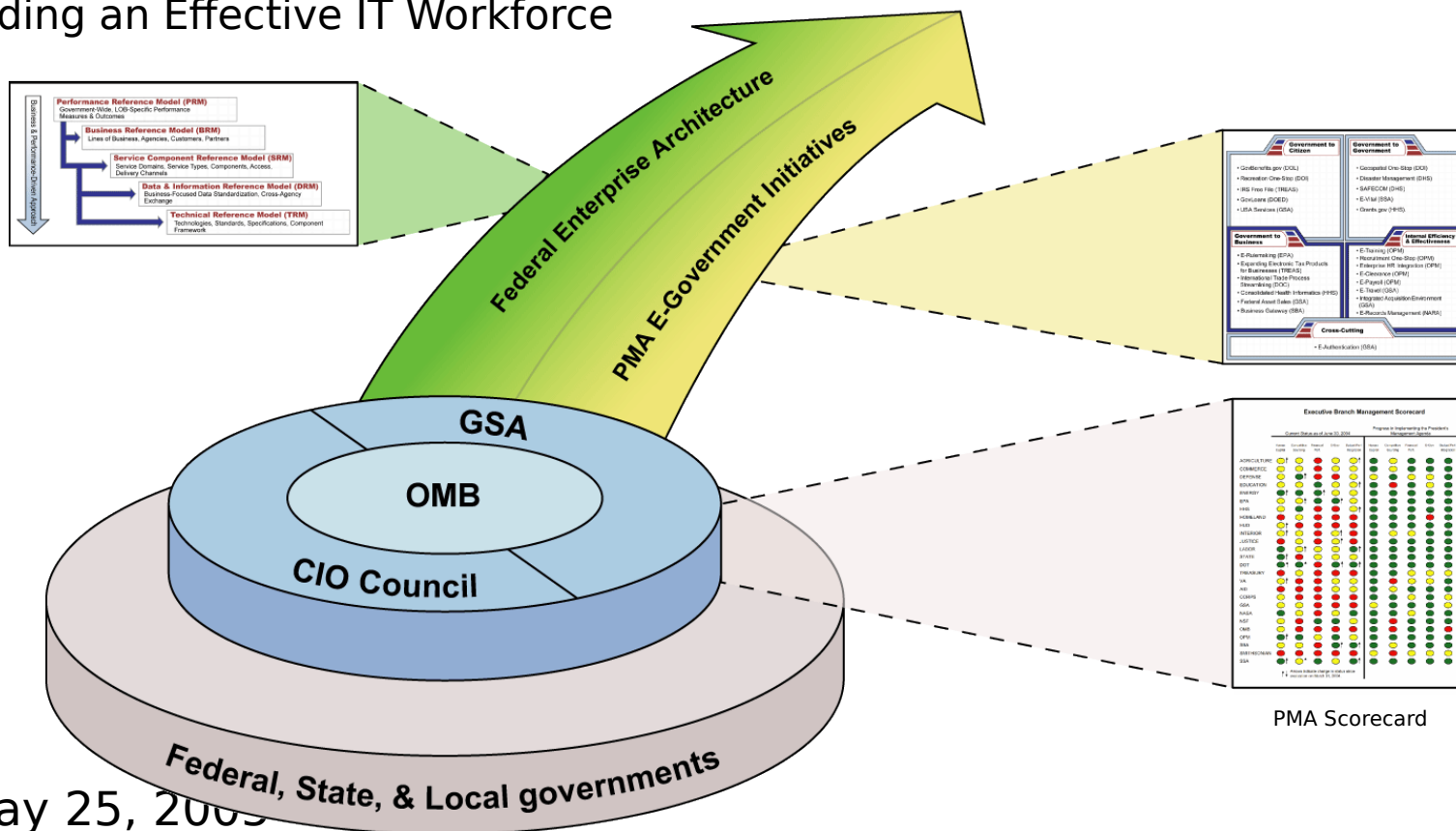
Keys to Continued Success

Factors

Acceptable Business Cases

Earned Value Management

Cyber Security

Human Capital

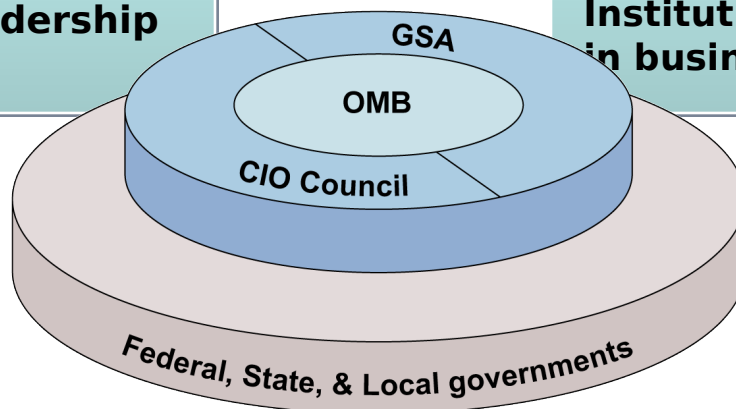**Governance and Leadership**

Results

Goals

75% of agencies with acceptable business cases

At least 50% (13) agencies managing projects to within 10% of cost, schedule, performance

90% of IT systems properly secured

50% of agencies close skill gaps
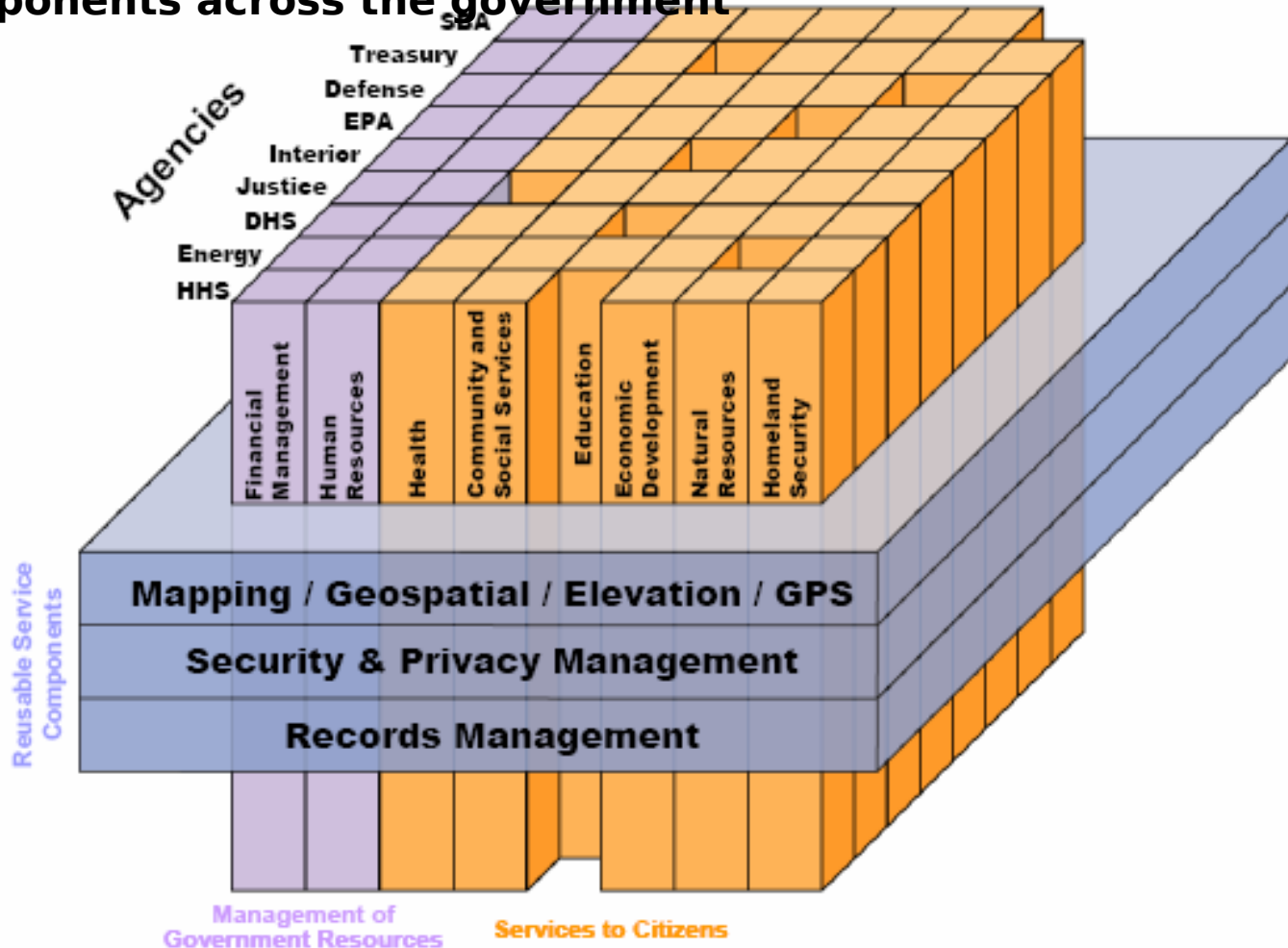
Institutionalization of initiatives in business lines

GSA

OMB

CIO Council

Federal, State, & Local governments
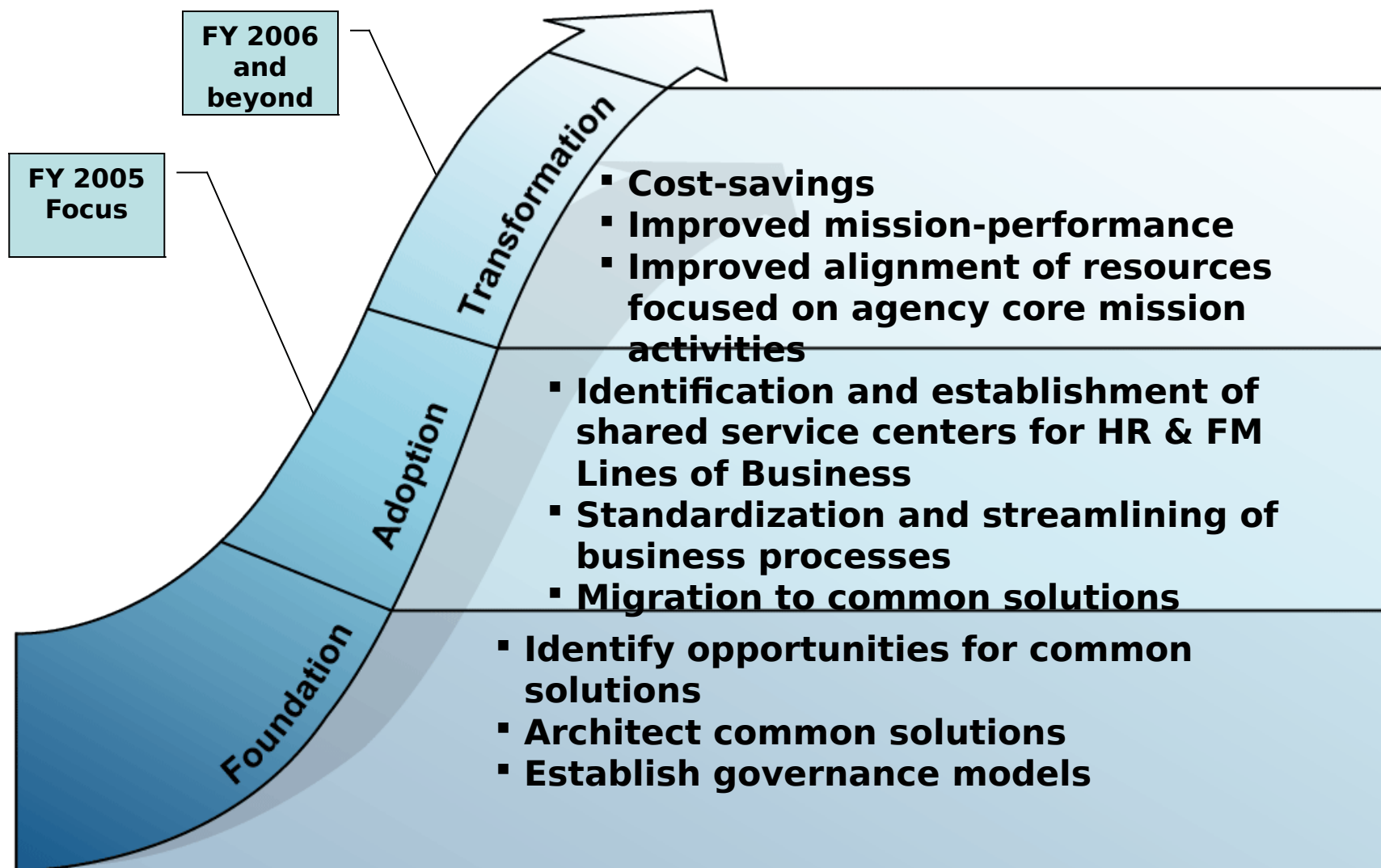
The Lines of Business (LoBs) take an architecture-based approach to identify, develop, and provide common solutions and components across the government

Lines of Business

FY 2006 and beyond

FY 2005 Focus

Transformation
- Cost-savings
- Improved mission-performance
- Improved alignment of resources focused on agency core mission activities

Adoption
- Identification and establishment of shared service centers for HR & FM Lines of Business
- Standardization and streamlining of business processes
- Migration to common solutions

Foundation
- Identify opportunities for common solutions
- Architect common solutions
- Establish governance models

Lines of Business – Operational Phase

- Human Resources Management
- Financial Management
- Grants Management
- Case Management
- Federal Health Architecture

Lines of Business – Planning Phase

- Information Systems Security

Human Resources Management

Vision	Government-wide, modern, cost effective, standardized, and interoperable Human Resource (HR) solutions providing common core functionality to support the strategic management of Human Capital
Current Status	• Five agencies identified as capable of entering into competitions to become cross-agency service providers • Governance organized through interagency taskforce comprised of 23 agencies • Taskforce workgroups developing data standards, business process standardizations, protocol for service provider competitions, enterprise architecture, policy requirements
Next Steps	• Develop government-wide HR system requirements for core functionality • Organize Human Resources Management Improvement Program (HRMIP) to improve HR business operations • Develop model and protocol for private sector to compete as a service provider(s)

Vision	Government-wide financial management solution(s) that is efficient and improves business performance while ensuring integrity in accountability, financial controls and mission effectiveness
Current Status	• Identified four agencies as capable of entering into competitions to become cross-agency service providers • Governance organized under the CFO Council's Financial Systems Integration Committee
Next Steps	• Develop revised core FM system requirements for government-wide applicability (FY 2005) • Define standardized interfaces between core FM systems and associated applications (travel management systems, acquisition systems, etc.) (FY 2006)

Vision	Government-wide solution(s) to support end-to-end grants management activities that promote citizen access, customer service, and agency financial and technical stewardship.
Current Status	• Refining target architecture (end state) for grants management activities • Identifying prospective consortia candidates and potential early adopters
Next Steps	• Develop process for agencies to propose becoming consortia service providers (FY 2005) • Designate agency consortia and work with partner agencies towards alignment (FY 2006)

Case Management

Vision	Utilizing common solutions and data standards, case management information is easily and appropriately shared within and between federal and local agencies and with citizens.
Current Status	• Launched a publicly accessible website that tracks key dates and milestones and provides selected project documents for the Case Management Line of Business (http://cmlob.core.gov) • Developing target architecture for Litigation Case Management System (LCMS) • Conducting market research, performance-based requirements analysis
Next Steps	• Release Request for Proposals (RFPs) 　– Summer 2005 for Federal Investigative Case Management System (FICMS) 　– Q4 FY 2005 for Litigation Case Management System (LCMS)

Federal Health Architecture

Vision	Safer and healthier citizens who have improved access to health related information and services
Current Status	• Released an RFI seeking public comment and input regarding how widespread interoperability of health information technologies and health information exchange can be achieved • Created the RFI Review Task Force, which has complied a summary document of the responses received and has circulated the document within agencies for comment and review
Next Steps	• Develop and review RFI summary and make publicly available • Conduct monthly FHA Partners Council meetings to guide project and further develop architecture, standards and interoperability of Federal health data

Information Systems Security

Vision	The Federal Government's information systems security program enables agencies' mission objectives through a comprehensive and consistently implemented set of risk-based, cost-effective controls and measures that adequately protect information contained in Federal Government information systems.
Current Status	• RFI issued to effectively assess security management processes and determine effective practices through an RFI to practitioners • Currently analyzing RFI responses
Next Steps	• Develop Common Solutions that strengthen the ability of agencies to prevent, defend and respond to cyber security (June 2005) • Joint FY 2007 business case(s) to OMB (September 2005) • Potential procurements in FY 2006, 2007

- DOD is a leader in E-Government
  - DFAS a current Payroll Provider
  - Selected as HR Service Provider (DCPDS)
  - System steward for IAE
  - Has both scale and skill

- DOD is a participant in the E-Gov Community
  - Opportunities for cost savings
  - Increased efficiencies

ACTIONS

- Provider of Best Practices and Lessons Learned
  - EVMS
  - Scalable Infrastructure
  - Program Management Tools and Techniques

- Active Participation in E-Gov & LOB Initiatives
  - Alignment & Implementation Plans
  - MOU Execution

"E-Government is helping departments and agencies adopt new disciplines to ensure their focus on results is effective and enduring."

Clay Johnson III, Deputy Director for Management, OMB

- Expanding E-Government – Partnering for a Results-Oriented Government
  http://www.whitehouse.gov/omb/egov/

- The Federal Government is Results-Oriented, A Report to Federal Employees
  http://www.whitehouse.gov/results/agenda/report8-04/PMA_report.pdf

- PMA Scorecard
  http://www.whitehouse.gov/results/agenda/scorecard.html